

Note: The following report is an English translation of the Japanese-language original.

# **Financial Results**

# for the fiscal year Ended March 31, 2020

May 14, 2020

Japan Petroleum Exploration Co .,Ltd.

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# I. Financial Highlights, Progress of Mid-term Business Plan

Masahiro Fujita Representative Director and President, Chief Executive Officer

# **II.** FY3/20 Financial Results

Michiro Yamashita Director, Managing Executive Officer

# III. FY3/21 Forecasts

Michiro Yamashita Director, Managing Executive Officer



# I. Financial Highlights, Progress of Mid-term Business Plan

Masahiro Fujita

**Representative Director and President, Chief Executive Officer** 



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#### **Summary**

#### FY20/3 Results (FY2019)

Operating profit ¥14.2 bn. (YoY + ¥11.9 bn.) Profit attributable to owners of parent ¥26.8 bn. (YoY + ¥12.0 bn.)

 Profit increased owing to increase in sales volume of diluted bitumen, the improved WCS differential as well as the absence of foreign exchange losses incurred in the previous period

#### FY3/21 Forecasts (FY2020)

Operating loss - ¥ 8.2 bn. (YoY - ¥ 22.5 bn.) Profit attributable to owners of parent - ¥ 3.1 bn. (YoY - ¥ 30.0 bn.)

- Expecting increase in sales of electricity owing to the start of commercial operations at the Fukushima Natural Gas Power Plant, while expecting decrease in profit due to collapse in oil price
- ✓ Assuming decrease in crude oil sales volume due to suspension of operation and production in Garraf Oil Field in Iraq, under COVID-19 pandemic situation

#### **Progress of Mid-term Business Plan**

Promote 3 main business to achieve the ROE target of 5% or more, that is set in Mid-term Business Plan

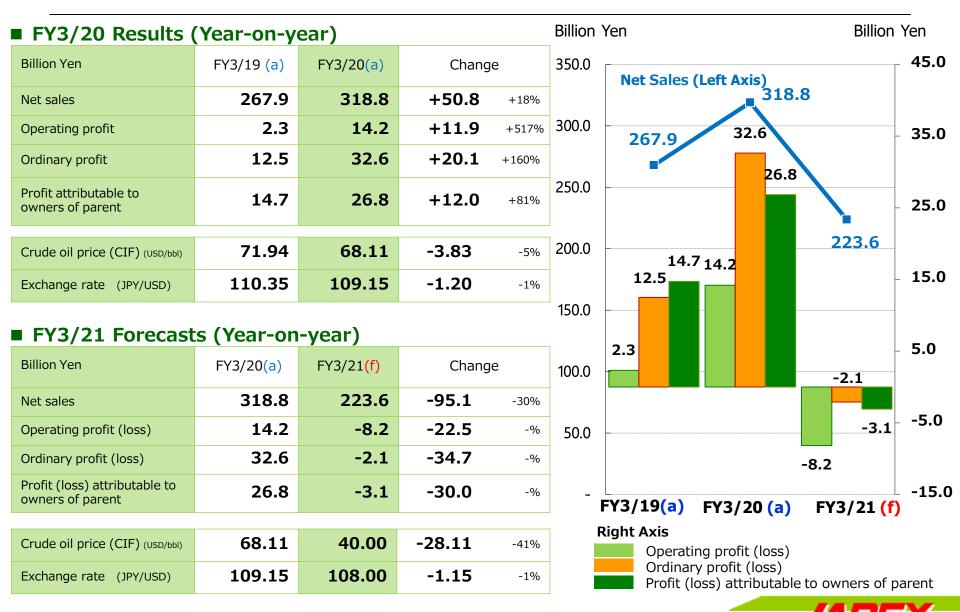
✓ Follow a fund allocation policy of FY2022 targeted strategy while FY3/21 forecast worsened by decline of oil price

#### **Return to Shareholders**

FY3/20 annual dividend of  $\pm$  50.0 per share (Increased by  $\pm$  10.0) FY3/21 dividend forecast of  $\pm$  50.0 per share (Interim and year-end dividend of  $\pm$  25.0 respectively)

 In line with its basic policy of maintaining the stable payout of dividends, increase corporate value in mid-to-long term and further enhance of shareholder returns by improving the soundness of its financial position and facilitating growth investment

## Financial Highlights : FY3/20 and FY3/21 Forecasts



5

#### Long-term Vision and Mid-term Business Plan

#### Long-term Vision 2030

"Growth to the Integrated Energy Company Utilizing Oil and Gas E&P and its Supply Basis"

 Target
 Realize E&P and Non-E&P profit\* composition ratio to 6:4 in 2030

 \*Sum of Operating profit and Equity method investment income

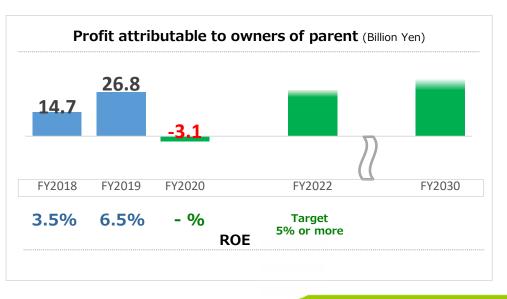
#### Mid-term Business Plan 2018-2022

Improve financial position and diversify the base of business as first 5 years toward the realization of Long-term Vision

TargetAchieve ROE of 5% or more in FY2022

- > ROE resulted in 6.5% for FY2019
- Covid-19 pandemic and the collapse in oil prices likely to interfere with the achievement of ROE target for FY2020

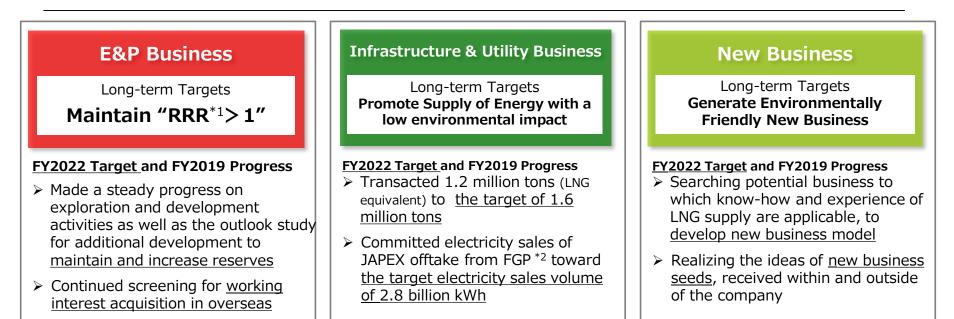
<u>"Promote Mid-term Business Plan</u> aiming financial structure that is not affected by oil price volatility"



under assumed JCC price of USD60/bbl

6

#### **FY2019 Progress to the Target**



Domestic

Overseas

#### ■ Domestic ■ Overseas 349 352 302 302

229

73

FY2017

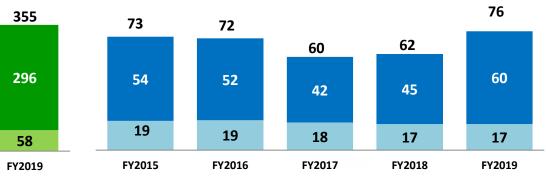
323

64

FY2018

Proved reserves (MMBOE<sup>\*3</sup>)

#### Production volume (MBOED<sup>\*4</sup>)



Notes \*1 Reserve Replacement Ratio

255

94

FY2015

\*2 Fukushima Natural Gas Power Plant, LNG regasified gas fueled and operated by Fukushima Gas Power Co., Ltd. which JAPEX hold 33% of shares (Started commercial operation in April 2020)

7

\*3 Barrels of Oil Equivalent

\*4 Barrels of Oil Equivalent per Day

277

74

FY2016

## FY2019 Progress and FY2020 Outlook on Main Projects

■ Business development : □Growth investment / ● Demonstration or Examination phase : ○ Growth investment

	FY2019 result	FY2020 outlook			
	<ul> <li>Increase domestic reserves in mid-to-long term</li> <li>Completed exploratory drilling and survey offshore the Hida Area in Hokkaido</li> </ul>	<ul> <li>Maintain and Increase domestic production volume</li> <li>Start production in Yufutsu shallow reservoir in Hokkaido (Planned in June 2020*<sup>2</sup>)</li> </ul>			
E&P	<ul> <li>Promote and improve profitability of Overseas projects</li> <li>Started development work in U.K. North</li> <li>Sea Seagull Project (Planned to start production in 2021 end<sup>*1</sup>)</li> </ul>	<ul> <li>Develop Overseas E&amp;P projects and improve profitability</li> <li>Achieve 230KBD in Iraq Garraf Project (Planned in Dec 2020*1)</li> </ul>			
		<ul> <li>Ongoing</li> <li>Domestic – Pursue activities to maintain and increase production volume and to increase reserves in mid-to-long term</li> <li>Overseas – Improve profitability of 2 projects in Canada / Examine potential opportunities for the acquisition of additional working interest</li> </ul>			
<b>T /11</b> *2	<ul> <li>Domestic Stable Supply of Natural Gas</li> <li>■ Established the LNG Marketing and Procurement Dept./ Star up Singapore Office</li> </ul>	<ul> <li>Solid Business foundation against oil price volatility</li> <li>Commercial Operation Commencement of Fukushima Natural Gas Power Plant<sup>*4</sup> (April 2020)</li> </ul>			
<b>I/U</b> *3	<ul> <li>Renewable Energy Development</li> <li>Established the Renewable Energy Business Dept.</li> </ul>	Ongoing > Increase new customer or sale of natural gas / Procure competitive-price LNG > Examine potential opportunities to participate in the Renewable Energy Development			
	<ul> <li>Next-Generation Technology Development</li> <li>Achieved a cumulative total of 300,000 tons of CO<sub>2</sub> injection in the CCS<sup>*5</sup> demonstration project at Tomakomai, Hokkaide</li> </ul>				
New Business	New Business Model Construction Conducted a study of LNG bunkering framework based on Tomakomai Port	<ul> <li>Pursue development of Next-Generation Technology such as CCS<sup>*5</sup> · CCUS<sup>*7</sup>/Methane Hydrate/Survey Technologies for deep sea mineral resources</li> <li>&gt; Develop New business model in field adjacent to existing business</li> </ul>			
	<ul> <li>New business seeds Identification</li> <li>Started a study to build value chain for SAF<sup>*6</sup> with used cooking oil as feedstock</li> </ul>	<ul> <li>► Identify new business seeds and solicit ideas internally</li> </ul>			
*2 Timing of *3 Infrastruc	the production commencement is unforeseeable due to decline of oil price	*6 Sustainable Aviation Fuel *7 Carbon dioxide Capture, Utilize, and Storage			

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\*5 Carbon dioxide Capture and Storage

8

## **Financial Position and Fund Allocation Policy**

FY2022 target	Consolidated Financial Position		FY2018	FY2019
• Reduce interest-bearing debt by approx. ¥100 to ¥120 bn.	Cash and deposit *1	:	¥88.1bn.	¥ 119.9bn.
• Place equal weight on E&P and non-E&P in terms of facilitation of growth investment, under the financial discipline of the	Investment Securities	:	¥ 137.7bn.	¥ 88.9bn.
Debt-to-EBITDA ratio at less than 2.0 times	Interest-bearing debt <sup>*2</sup>	:	¥ 151.7bn.	¥140.8bn
• Further enhance shareholder returns over the mid-to-long	EBITDA <sup>*3</sup>	:	¥41.7bn.	¥ 58.2bn.
term, in line with a basic policy of securing a long-term stable stream of dividends	Debt-to-EBITDA ratio	:	Approx.3.6	Approx.2.4

#### Fund Allocation Policy for the FY2019-2022, FY2019 results and outlook for FY2020 onward

FY2019-2022 policy	Allocation		FY2019 investment results		FY2019-2022
<ol> <li>Improve the profitability of existing projects</li> </ol>	Approx. ¥60 bn.		Approx. ¥7.0 bn.		
2 Reduce interest-bearing debt	Approx. ¥ 55 bn.	_ <b>→</b> _	Approx. ¥11.0 bn.	<b>→</b>	Follow the initial policy
③ Facilitate growth investment	Approx. ¥65 bn.	<b>→</b>	Approx. ¥1.0 bn.		
(4) Stable streamline of dividends and enhance shareholders return	¥9 bn. or more <sup>*4</sup>		¥ 50.0 per share of annual dividend (Increased 10.0 yen from initial forecast)	<b>→</b>	Continue stable payout of dividends (Planned ¥ 50.0 per share of dividend in FY2020)
<b>S</b> Verify the propriety of its cross-shareholdings	-	<b>→</b>	Partially sold		Continue to verify

Notes

\*1 Cash and deposits and investment in existing projects do not include remaining funds set aside for the Garraf Project (FY2018 approx. ¥29.3 bn./FY2019 approx. ¥40.1 bn.) as well as additional investment to be allocated to achieve the daily production of 230,000 barrels.

9

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\*2 Interest-bearing debt includes lease obligations, retirement benefit liabilities and contingent liabilities.

\*3 EBITDA is the total of operating income, depreciation and interest and dividends received.

\*4 Funds to be allocated for shareholder returns are based on the premise that amount of dividends being paid remain unchanged from the dividend forecasts for FY2019 annual dividends. (¥40.0 or more per share of annual dividends)

#### **Involvement in ESG Issues**

	FY2019 result	FY2020 outlook (Planned timing)
Environment	<ul> <li>Contribution to the Low-carbonazation         <ul> <li>✓ Established the dedicated organization for renewable energy development</li> </ul> </li> <li>Accelerated correspondence to Environmental issues         <ul> <li>✓ Introduced Internal Carbon Pricing (ICP) to the investment evaluation process for JAPEX's main businesses</li> </ul> </li> <li>Response to the TCFD<sup>*1</sup> Recommendations         <ul> <li>✓ Started to annually report Board of Directors of business risks including such related to climate change</li> </ul> </li> </ul>	<ul> <li>Response to the TCFD<sup>*1</sup> Recommendations</li> <li>✓ Consolidate a system of risk management including risks related to climate change (within FY2020)</li> <li>✓ Establish GHG*2 emission target and monitoring system (within FY2020)</li> <li>✓ Planned to gradually expand the response to the TCFD<sup>*1</sup> recommendations, including information disclosures</li> </ul>
Social	<ul> <li>Stable Energy Supply and contribution to society</li> <li>✓ Assigned staff in admin. Dept. to promote digital transformation (DX)</li> <li>Developing a Rewarding work environment</li> <li>✓ Appointed a first female general manager</li> <li>✓ Revised Personnel Systems : Introduced the role-based payroll</li> <li>✓ Implemented development program for managerial talent</li> </ul>	<ul> <li>Stable Energy Supply and contribution to society</li> <li>✓ Start of commercial Fukushima Natural Gas Power Plant (April 2020)</li> <li>Developing a Rewarding work environment</li> <li>✓ Review human resource development and training system (within FY2020)</li> </ul>
Governance	<ul> <li>Strengthen Corporate Governance Structure         <ul> <li>✓ Increased the number of outside directors from 2 to 3</li> <li>✓ Restructured the member of Executive Committee as decision making body</li> </ul> </li> <li>Promotion of compliance         <ul> <li>✓ Revised Code of Conduct into Code of Ethics and Conduct</li> </ul> </li> <li>Risk Management         <ul> <li>✓ Revised BCP assumed severe earthquake in the metropolitan area</li> </ul> </li> </ul>	<ul> <li>Strengthen Corporate Governance Structure         <ul> <li>✓ Increase the number of outside directors from 3 to 4 (June 2020*3)</li> <li>✓ Shorten the term of Directors from 2 to 1 year (June 2020*3)</li> <li>✓ Revise remuneration plan for Directors (June 2020*3)</li> </ul> </li> <li>Promotion of compliance         <ul> <li>✓ Participate in UN Global Compact (within FY2020)</li> </ul> </li> <li>Risk Management         <ul> <li>✓ Formulate BCP under COVID-19 pandemic situation</li> </ul> </li> </ul>

Notes \*1 Task Force on Climate-related Financial Disclosures

\*2 Greenhouse gas

\*3 To be proposed in the general meeting of shareholders in June 2020

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# II. FY3/20 Financial Results

Michiro Yamashita Director, Managing Executive Officer



## Natural Gas Sales for FY3/20 (Year-on-Year)

Net sales : Million Yen		FY3/19(a)		FY3/20(a)		Change			
		Sales volume	Net sales	Sales volume	Net sales	Sales volume		Net sales	
Natural gas	Million M3	1,731	67,820	1,699	67,231	-31	-1%	1 -588	-0%

#### Sales by region

Japan		1,243	65,435	1,268	64,965	+24	+1%	-469	-0%
(Gas produced in Japan)	Million M3	630	-	582	-	-48	-7%	-	-
Overseas <sup>*1</sup>		487	2,384	431	2,265	<b>2</b> -56	-11%	-119	-5%

#### Comments on main factors for change

①Growth in sales price in Japan②Decrease in shale gas sales volume in Canada

\*1 Include the volume of 2 overseas subsidiaries (JAPEX Montney Ltd., and Japex (U.S.) Corp.)



## Crude Oil Sales for FY3/20 (Year-on-Year)

Net sales : Million Yen		FY3/19(a)		FY3/20(a)		Change				
		Sales volume	Net sales	Sales volume	Net sales		Sales volume		Net sales	
Crude Oil	Thousand KL	3,064	124,696	4,563	173,177	1	+1,499	+48%	+48,481	+38%
Equity oil sales										
Crude oil - Japan <sup>*1</sup>		261	13,746	304	14,800		+43	+16%	+1,053	+7%
Crude oil - overseas*2	Thousand KL	366	16,599	1,123	45,372	2	+756	+206%	+28,773	+173%
Diluted bitumen*3		1,176	30,116	1,639	45,025	3	+463	+39%	+14,909	+49%

#### Sales price and exchange rate

		FY3/19(a)	FY3/20(a)	Change	
Crude oil price (CIF)	USD/bbl	71.94	68.11	-3.83	-5%
Diluted bitumen*3	030/001	36.67	39.85	+3.18	+8%
Exchange rate	JPY/USD	110.35	109.15	-1.20	-1%

#### Comments on main factors for change

①Growth in sales volume of overseas crude oil and diluted bitumen

②Growth in crude oil sales volume of Garraf Oil Field, Iraq

③Growth in bitumen sales volume of the Hangingstone Lease in Canada, and improved price differential between WCS<sup>\*4</sup> and WTI

\*1 Exclude purchased crude oil

\*2 Include the amounts of 3 overseas subsidiaries (Japex Garraf Ltd., JAPEX Montney Ltd. and Japex (U.S.) Corp.)

\*3 Royalty is excluded in the net sales and price of diluted bitumen

\*4 Western Canadian Select

#### FY3/20 Results (Year-on-Year)

Million Yen	FY3/19(a)	FY3/20(a)	Chang	e
Net sales	267,980	318,822	+50,842	+18%
Gross profit	34,846	47,042	+12,196	+35%
Exploration expenses	788	893	+104	+13%
SG&A expenses	31,743	31,864	+121	+0%
Operating profit	2,313	14,283	+11,970	+517%
Non-operating income	10,209	18,351	+8,141	+79%
Ordinary profit	12,523	32,635	+20,112	+160%
Extraordinary income (loss)	550	-731	-1,282	-%
Income taxes	-1,254	4,788	+6,043	-%
Profit (loss) attributable to non- controlling interests	-441	299	+741	-%
Profit attributable to owners of parent	14,770	26,815	+12,044	+81%

Comments on main factors for change Increase factor "+" / Decrease factor "()"

<b>Gross profit</b> Domestic business Overseas business	+¥0.2 bn. +¥11.9 bn.
Non-operating income	
Equity on earnings Foreign currency translation adjustments o	(¥0.5 bn.)
(FY3/19) Loss of $\pm 5.2$ bn. $\rightarrow$ (FY3/20) Gains of $\pm 2.4$	
	+¥7.7 bn.
Dividend income	+¥3.5 bn.
(FY3/19)Gains of ARO cancellation due to sale of the Hangingstone lease interest	
	(¥3.2 bn.)
<b>Extraordinary income</b> (FY3/19) Gain on sale of property	(¥0.7 bn.)

(FY3/19) Gain on sale of property	(¥0.7 bn.)
Impairment loss on Amarume Oil Fi	eld in Japan
	(¥0.5 bn.)

#### **Income taxes**

(FY3/19) Increase in tax expense due to a one-time factor incurred in previous period	bsence of
	(¥3.1 bn.)
(FY3/19) Application of foreign tax credit of Project	on Garraf (¥2.6 bn.)
Tax expense of JACOS	(¥1.2 bn.)
Tax effect of U.K. North Sea Seagull Project	
	+¥1.5 bn.



# III. FY3/21 Forecasts

Michiro Yamashita Director, Managing Executive Officer



## **Price Assumptions for FY3/21 Forecasts**

					January 2019 to	Maurala 2020		
				Full year				
			JanMar.	AprJun.	JulSep.	OctDec.	JanMar.	
WTI	USD/bbl	2019 (a)	54.90	59.82	56.45	56.96	-	57.14
VV 11	030/001	2020 <mark>(f)</mark>	46.17	35.00	35.00	35.00	-	37.72
Crude oil price (CIF) USD/bl	USD/bbl	2019 (a)	_	68.77	69.95	64.72	69.47	68.11
	000,00	2020 <mark>(f)</mark>	-	40.00	40.00	40.00	40.00	40.00
Exchange rate	JPY/USD	2019 (a)	-	111.11	108.26	107.71	109.29	109.15
		2020 <mark>(f)</mark>	-	108.00	108.00	108.00	108.00	108.00
JACOS	USD/bbl	2019 (a)	37.98	44.20	39.83	36.62	-	39.85
Diluted bitumen <sup>*1</sup>	030/001	2020 <mark>(f)</mark>	22.45	19.34	20.08	20.04	-	20.52
JML	CAD/mcf	2019 (a)	2.28	1.33	1.41	2.02	-	1.77
Natural gas <sup>*2</sup>	CAD/mcf	2020 <mark>(f)</mark>	2.14	1.80	1.80	1.80	-	1.88

\*1 Diluted bitumen sales price of Japan Canada Oil Sands Ltd. (Excl. Royalty) \*2 Gas sales price of JAPEX Montney Ltd. (Excl. Royalty)

## **Change in Sales Classification**

#### Changed the classification of sales, to associate with E&P and Non-E&P defined in our Long-term Vision 2030

- Reorganized current classification into E&P, Infrastructure & Utility, and Other businesses, triggerd by the start of full scale business of power generation.
- Included "Natural Gas -Japan" in the I&U, based on our recognition that Natural Gas business in Japan is highly integrated with our domestic infrastractures.

FY3/20			<u> </u>	■FY3/21~			
Described in this m	naterial			Described in this	New addition		
		Japan					Japan
Oil and gas	Crude eil	Overseas			Crude	oil	Overseas
	Crude oil	Purchased oil		E&P			Purchased oil
		Diluted bitumen			Diluted bitumen		
		Japan			Natural gas		Overseas
	Natural gas	Overseas			Natural gas		Japan
	LNG			Infrastructure	LNG		
			& Utility		Electric	ity	
Contract services					Others	*1	
	Oil products / merchandise		,		Contract se	ervices	
Other businesses	Others			Other businesses	Oil produ merchar		
					Other	ſS	

\*1 Include net sales from commissioned regasification of LNG



#### **E&P Business Sales Forecasts for FY3/21**

		FY3/20 (a)		FY3/21 (f)		Change			
Net sales : Million Yen		Sales volume	Net sales	Sales volume	Net sales	Sales volume	Net sales		
E&P Business	-	-	175,443	-	74,618		(1) -100,825 -57%		

#### Equity oil & Gas

Crude oil		2,924	128,152	1,797	50,666	-1,127	-39%	-77,487	-60%
Crude oil - Japan		304	14,800	318	8,597	+14	+4%	-6,203	-42%
Crude oil - overseas*1	Thousand KL	1,123	45,372	90	2,406	<ul><li>2 -1,033</li></ul>	-92%	-42,966	-95%
Purchased crude oil		1,496	67,979	1,390	39,662	-107	-7%	-28,317	-42%
Diluted bitumen*2		1,639	45,025	1,520	21,191	3 -119	-7%	-23,835	-53%
Natural Gas - Overseas <sup>*3</sup>	Million M3	431	2,265	506	2,762	<b>④</b> +75	+17%	+496	+22%

#### Comments on main factors for change

Decrease in crude oil sales volume in oversea, and decrease in sales price and volume of diluted bitumen
 Decrease in crude oil sales volume of Garraf Oil Field, Iraq
 Decrease in diluted bitumen sales volume and price of the Hangingstone Lease, Canada
 Growth in shale gas sales volume in Canada

\*1 Include the amounts of 3 overseas subsidiaries (Japex Garraf Ltd., JAPEX Montney Ltd. and Japex (U.S.) Corp.)

\*2 Royalty is excluded in the net sales and price of diluted bitumen

\*3 Include the volume of 2 overseas subsidiaries (JAPEX Montney Ltd., and Japex (U.S.) Corp.)



#### Infrastructure & Utility Business Sales Forecasts for FY3/21

Net sales : Million Yen		FY3/20 (a)		FY3/21 (f)		Change		
		Sales volume	Net sales	Sales volume	e Net sales Sales volume		Net sales	
Infrastructure & Utility Business	-	-	88,658	-	102,188		(1) +13,530 +15%	

#### Breakdown

Natural Gas - Japan	Million M3	1,268	64,965	1,229	55,458	-40	-3%	-9,508	<b>3</b> -15%
- Produced in Japan		582	-	514	-	-68	-12%	-	-
LNG	Thousand Ton	273	19,395	301	18,493	+27	+10%	-902	<b>2</b> -5%
Electricity	Million kWh	110	974	2,763	22,835	2 +2,653	+2,408%	+21,861	. +2,244%
Others*1	-	-	3,323	-	5,402	-	-	3 +2,079	+63%

#### Comments on main factors for change

①Growth in electricity sales volume

<sup>2</sup>Growth in electricity sales volume owing to the start of commercial operation of the Fukushima Natural Gas Power Plant

③Growth in commissioned regasification sales revenue related to LNG regasification commissioned from Fukushima Natural Gas Power Plant

\*1 Include net sales from commissioned regasification of LNG



## FY3/21 Forecasts

Million Yen	FY3/20 (a)	FY3/21 (f)	Chang	ige	
Net sales	318,822	223,685	-95,138	-30%	
Gross profit	47,042	24,996	-22,047	-47%	
Exploration expenses	893	988	+95	+11%	
SG&A expenses	31,864	32,230	+365	+1%	
Operating profit (loss)	14,283	-8,222	-22,506	-	
Non-operating income	18,351	6,083	-12,268	-67%	
Ordinary profit (loss)	32,635	-2,139	-34,774	-	
Extraordinary income (loss)	-731	-29	+703	-	
Income taxes	4,788	1,853	-2,936	-61%	
Profit (loss) attributable to non-controlling interests	299	-828	-1,128	-	
Profit (loss) attributable to owners of parent	26,815	-3,193	-30,008	-	

Comments on main factors for change Increase factor "+" / Decrease factor "( )"

<b>Gross profit</b> Domestic business Overseas business	(¥4.5 bn.) (¥17.5 bn.)
<b>Non-operating income</b> Equity on earnings Foreign currency translation adjustments (FY3/20) Gains of $2.4 \text{ bn.} \rightarrow (FY3/21)$ Not expect	
Dividend income Interest income	(¥2.4 bn.) (¥1.6 bn.) (¥0.4 bn.)

Extraordinary income
(FY3/20) Impairment loss on Amarume Oil Field in Japan
+¥0.5 bn.

Income taxes	
Decrease in taxable income	+¥2.9 bn.



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## Sensitivities Analysis on FY3/21 Forecasts basis

				s on profit on Yen)	Main factors for change Increase factor "+" / Decrease factor "( )"	
	FY3/21 Assumptions	Fluctuation	Operating profit	Profit attributable to owners of parent		
	Crude oil price				+ Sales of oil and gas	
Crude oil price	Crude oil price (CIF) USD 40.00/bbl		520	460	(Increase in LNG procurement cost)	
	WTI USD 35.00/bbl	1USD/bbl	330	311	+ Sales of diluted bitumen	
Evenanda rata		1 weaker yen	20	-20	+ Sales of oil and gas	
Exchange rate	¥108.00/USD	against USD	20	-20	(Increase in LNG procurement cost)	
Network	CAD 1.88/mcf				+ Sales of shale gas in Canada	
Natural gas price in Canada ¥82.00/CAD		Increase by 1CAD/mcf	640	670	(Increase in operation cost of the Hangingstone lease)	

 Changes in equity method investment gain is not included in the above amount.
 In addition to the impact of exchange rate fluctuations shown on the above, translation adjustments of foreign-currency-denominated receivables and payables may be incurred.

• Actual profits may be influenced by a variety of other factors besides crude oil prices and exchange rates.



#### Appendix

# Net Sales Breakdown Financial Results Cash Flows and Financial Ratio Business Base



## **1.1 Net Sales Breakdown - E&P Business**

	Million Yen	FY3/19(a)			FY3/20(a)			FY3/21 <mark>(f)</mark>
		Full year	1Q	2Q	3Q	4Q	Full year	Full year
							1Q-4Q	5.14
Sale	es of E&P business	127,080	54,133	39,284	51,859	30,165	175,443	74,618
	Sales volume of Crude oil (Thousand KL)	1,888	891	578	853	601	2,924	1,797
	Net sales	94,579	42,717	26,185	39,146	20,103	128,152	50,666
	Sales volume of Crude oil - Japan (Thousand KL)	261	79	68	77	79	304	318
	Net sales	13,746	3,997	3,374	3,621	3,807	14,800	8,597
	Sales volume of Crude oil - overseas <sup>*1</sup> (Thousand KL)	366	465	163	314	178	1,123	90
	Net sales	16,599	21,737	6,981	14,470	2,182	45,372	2,406
	Sales volume of Purchased crude oil (Thousand KL)	1,260	346	346	460	343	1,496	1,390
	Net sales	64,233	16,982	15,829	21,054	14,112	67,979	39,662
	Sales volume of Diluted bitumen <sup>*2</sup> (Thousand KL)	1,176	402	436	452	348	1,639	1,520
	Net sales	30,116	10,689	12,696	12,288	9,351	45,025	21,191
	Sales volume of Natural gas -overseas <sup>*3</sup> (Million M3)	487	108	104	106	111	431	506
	Net sales	2,384	726	403	424	710	2,265	2,762
Cru	de oil price (CIF) (USD/bbl)	71.94	68.77	69.55	64.72	69.47	68.11	40.00
	nange rate (JPY/USD)	110.35	111.11	108.26	107.71	109.29	109.15	108.00
Dilu	ted bitumen <sup>*2</sup> (USD/bbl)	36.67	37.98	44.20	39.83	36.62	39.85	20.52
JML	natural gas <sup>*4</sup> (CAD/mcf)	1.69	2.28	1.33	1.41	2.02	1.77	1.88

\*1 Include the amounts of 3 overseas subsidiaries (Japex Garraf Ltd., JAPEX Montney Ltd. and Japex (U.S.) Corp.)

\*2 Royalty is excluded in the net sales and price of diluted bitumen

\*3 Include the volume of 2 overseas subsidiaries (JAPEX Montney Ltd., and Japex (U.S.) Corp.)

\*4 Gas sales price of JAPEX Montney Ltd. (Excl. Royalty)



## **1.2 Net Sales Breakdown – Infrastructure & Utility Business**

	Million Yen	FY3/19 <mark>(a)</mark>			FY3/20 <mark>(a)</mark>			FY3/21 <mark>(f)</mark>
		Full year	1Q	2Q	3Q	4Q	Full year 1Q-4Q	Full year
								5.14
Sales busir	s of Infrastructure & Utility ness	91,768	23,171	17,130	20,947	27,408	88,658	102,188
	sales volume of Natural gas – Japan (Million M3)	1,243	267	266	323	411	1,268	1,229
	Net sales	65,435	14,846	13,386	16,083	20,649	64,965	55,458
	Sales volume of natural gas Produced in Japan (Million M3)	630	137	132	149	163	582	514
	Sales volume of LNG (Thousand ton)	322	111	38	56	67	273	301
	Net sales	22,913	7,501	2,817	4,082	4,992	19,395	18,493
	Sales volume of Electricity (Million kWh)	2	1	0	0	107	110	2,763
	Net sales	112	40	31	23	878	974	22,835
	Others <sup>*1</sup>	3,306	782	895	757	887	3,323	5,402

\*1 Include net sales from commissioned regasification of LNG





## **2.1 Financial Results**

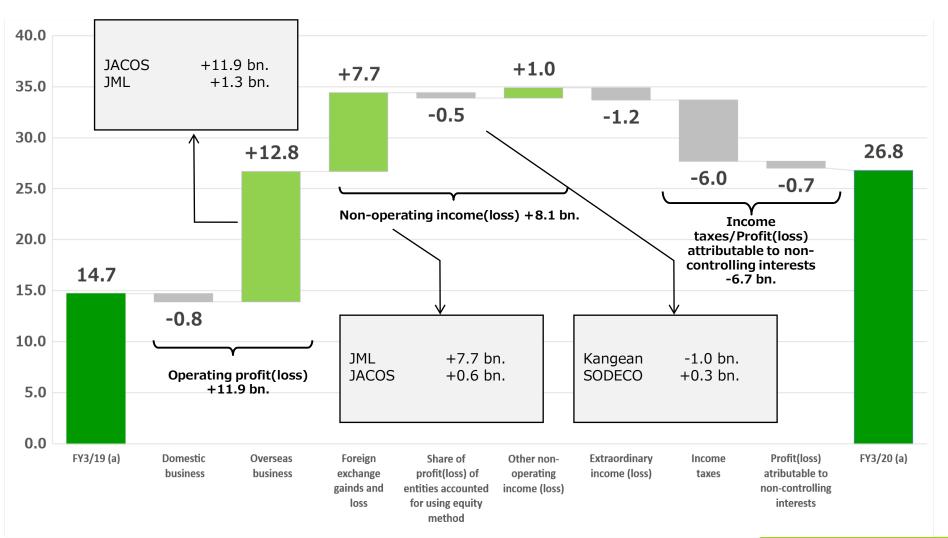
	Million Yen				FY3/20(a)			FY3/21 <mark>(f)</mark>
		Full year	1Q	2Q	3Q	4Q	Full year	Full year
							1Q-4Q	5.14
Net sales		267,980	93,252	69,093	85,472	71,003	318,822	223,685
E&P Business		127,080	54,133	39,284	51,859	30,165	175,443	74,618
Infrastructure & Utility Bus	siness	91,768	23,171	17,130	20,947	27,408	88,658	102,188
Others		49,131	15,948	12,678	12,665	13,429	54,721	46,878
Cost of sales		233,133	80,812	58,432	73,417	59,118	271,780	198,689
Gross profit		34,846	12,440	10,661	12,055	11,884	47,042	24,996
Exploration expenses		788	217	140	358	176	893	988
SG&A expenses		31,743	7,605	7,407	7,893	8,957	31,864	32,230
Operating profit (loss)		2,313	4,617	3,113	3,803	2,750	14,283	-8,222
Non-operation income		10,209	4,292	1,613	2,410	10,035	18,351	6,083
Interest income		1,598	307	277	261	249	1,096	641
Interest expense	S	-4,130	-1,237	-1,196	-1,052	-1,154	-4,641	-3,723
Dividend income		2,102	1,649	8	1,337	2,621	5,618	3,964
Share of profit of ent using equity method		12,550	2,390	2,015	2,391	5,163	11,960	4,848
Provision for oversea	s investment	358	85	85	85	85	342	342
Foreign exchange ga	ins and loss	-5,296	1,099	384	-654	1,595	2,425	-
Other		3,027	-3	38	41	1,473	1,550	11
Ordinary profit (loss)		12,523	8,909	4,726	6,213	12,785	32,635	-2,139
Extraordinary income (loss)		550	-4	-14	-144	-568	-731	-29
Profit (loss) before income taxes		13,074	8,905	4,712	6,068	12,217	31,903	-2,168
Income taxes		-1,254	-206	1,718	1,593	1,682	4,788	1,853
Profit (loss) attributable to non-con interests	trolling	-441	159	-124	-10	275	299	-828
Profit (loss) attributable to own	ers of parent	14,770	8,951	3,118	4,486	10,258	26,815	-3,193

25

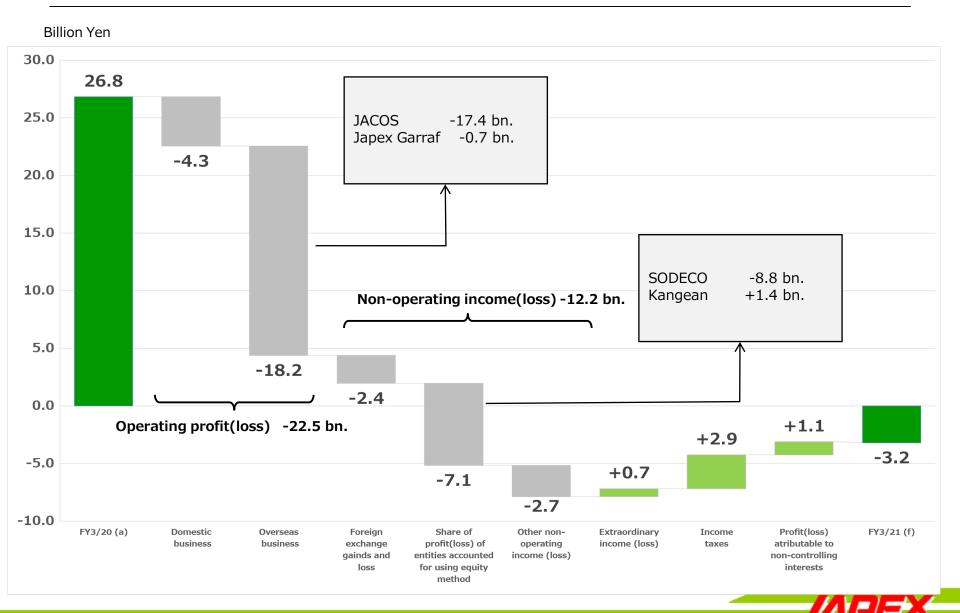
JAPE

## 2.2 Analysis of FY3/20 Net Income Result

**Billion Yen** 



## 2.3 Analysis of FY3/21 Net Income Forecasts



27

## **2.4 Segment Profit**

	Million Yen	FY3/19 <mark>(a)</mark>			FY3/20 <mark>(a)</mark>			FY3/21 <mark>(f)</mark>
		Full year	1Q	2Q	3Q	4Q	Full year 1Q-4Q	Full year
							1Q-4Q	5.14
1	Operating profit	19,308	5,623	3,564	4,605	5,041	18,834	15,026
Japan	Share of profit of entities accounted for using equity method	165	59	22	19	51	152	617
North	Operating profit (loss)	-9,751	1,311	1,476	1,004	-370	3,422	-14,006
America	Share of loss of entities accounted for using equity method	-10	-	-	-	-	-	-
	Operating loss	-157	-71	-13	-25	-54	-164	-167
Europe	Share of profit (loss) of entities accounted for using equity method	-	-	-	-	-	-	-
Middle	Operating profit (loss)	955	-169	235	359	187	612	-140
East	Share of profit (loss) of entities accounted for using equity method	2	-1	0	-4	-3	-8	-7
	Operating profit (loss)	-7	-1	0	0	0	-1	0
Others*1	Share of profit of entities accounted for using equity method	12,392	2,331	1,993	2,376	5,115	11,816	4,237

\*1 Include the Sakhalin Oil and Gas Development Co., Ltd., Energi Mega Pratama Inc., etc.



## **3. Cash Flows and Financial Ratio**

Million Yen	FY3/19(a)	FY3/20(a)		FY3/21 <mark>(f)</mark>
	Full year	1Q-2Q	Full year	Full year
			1Q-4Q	5.14
Cash flows from operating activities	30,970	37,061	69,895	25,462
Depreciation	23,296	12,422	25,190	23,951
Recoverable cost (Recovery)	11,118	26,583	41,040	-
Cash flows from investing activities	-13,969	-11,353	-18,701	-28,375
Purchase of property, plant and equipment	-12,955	-2,464	-7,566	-19,048
Recoverable cost (Payments)	-25,107	-13,865	-30,226	-13,379
Cash flows from financing activities	-15,493	-8,435	-13,743	-14,160

Interest-bearing debt <sup>*1</sup>	151,726	-	140,848	125,112
EBITDA <sup>*2</sup>	41,736	-	58,296	23,875
Debt-to-EBITDA ratio	3.6	-	2.4	5.2

\*1 Interest-bearing debt includes lease obligations, retirement benefit liabilities and contingent liabilities \*2 EBITDA is the total of operating income, depreciation, interest and dividends received on investment cash flow



#### 4. Business Base - Major Assets in Production & Development

Canada Oil Sands Project (Production) Canada Shale Gas Project (Production / Development)

U.K. North Sea Seagull Project (Development) Russia Sakhalin-1 Project (Production / Development)

Iraq Garraf Project (Production / Development) Oil and Gas Fields in Japan (Production / Development)

30

United States Tight Oil Project (Production / Development)

Indonesia Kangean Project (Production)

Blocks owned by the JAPEX Group



## Japan-1 E&P / Infrastructure & Utility

#### **E&P Business - Oil and Gas Fields in Japan**

- Operating 10 oil and gas fields in Japan
- Pursuing compensation of reserves and maintaining the production volume
- Pursuing additional E&P potential including national surveys

#### • Major projects in progress

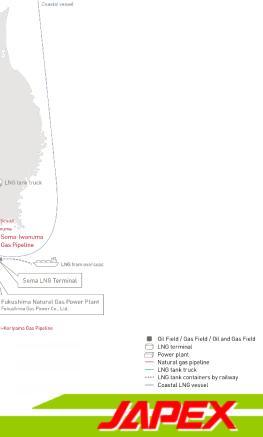
 Development of Yufutsu Oil and Gas Field: In progress of development toward production commencement in fiscal 2020<sup>\*1</sup>

#### I/U<sup>\*2</sup> Business – Natural Gas Supply Chain in Japan

- Transported and supplied natural gas by various methods such as pipelines, tank trucks, and tankers
- Built a network that enable supply LNG to a wider area as well as to receive and store LNG from overseas on the Pacific side of the country in addition to the Sea of Japan side

#### I/U Business – Electric Power · Sales

- Fukushima Natural Gas Power Plant<sup>\*3</sup> started commercial operation of Unit 1 (April 2020), Unit 2 starts commercial operation in the summer of 2020
- Established Renewable Energy Business Dept. to pursue opportunities to participate in renewable energy development in various fields such as wind power and biomass energy
- \*1 Timing is unforeseeable under low oil price situation
- \*2 I/U stands for Infrastructure/Utility
- \*3 Promoted by Fukushima Gas Power Co., Ltd., which is funded by five private companies including JAPEX as a business partner (JAPEX share 33%)



Yufutsu LNG Plant / Yufutsu LNG Receiving Terminal

Ishikari LNG Terminal Hekkaido Sas Co., Ltd.

Yamagata Gas Pipeline ------Tohoku Natural Gas Co., Ltd.

Niigata LNG Terminal

31

Niigata-Senda

LNG tank truck P

#### **Developing Next-generation Technology**

- Achieved a CO<sub>2</sub> injection target of 300,000 tons in a CCS demonstration project in the Tomakomai area implemented through Japan CCS Co., Ltd. (November 2019)
- Promoting establishment of research technology for deep-sea mineral resources such as hydrothermal deposits, and construction of industrialization model for deep sea resource development assuming rare-earth minerals, through "the Research and Development Partnership for Next-Generation Technology of Marine Research Survey (J-MARES)".
- Continuing research and development work on resource recovery technology and exploration technology related to sand layer type methane hydrate through Japan Methane Hydrate Operating Co., Ltd.

#### **Constructing a New Business Model**

- Conducted a study with public and private sectors of LNG bunkering framework based on Tomakomai Port
- Promoted the development of LNG rail transportation in overseas

#### **Identifying Unique Business Seeds**

- Started a study to build a value chain for sustainable aviation fuel with used cooking oil as feedstock
- Conducted examination and progress confirmation of projects that solicited from across the Company or brought in from other companies



#### North America E&P Business

## **Canada Oil Sands Project**

Project company	<b>Canada Oil Sands Co., Ltd. (CANOS)</b> JAPEX's share 94.58% Overseas subsidiary : Japan Canada Oil Sands Ltd. (JACOS)
Block	Hangingstone Leases (Operator)
Interest	75% (JAPEX net 70.935%)
Status	Production Continuing flexible operation in line with market conditions with 20,000 bbl/d level bitumen production
Gross production rate	21,000bbl/d as average of March 2020

## **Canada Shale Gas Project**

Project company	<b>JAPEX Montney Ltd. (JML)</b> JAPEX's share 55%			
Block	North Montney Area			
Interest	10% (JAPEX net 5.5% )			
Status	Production/Development Executing the development plan prioritizing the area with high economics. Working on to maximize the value and economics of the project.			
Operator	Petronas Energy Canada Ltd.			
Gross production rate	12,530,000M <sup>3</sup> /d Approx. 74,000boe/d as average of March 2020			



33



## Europe/Middle East E&P Business

#### U.K. North Sea Seagull Project

Project company	JAPEX UK E&P Ltd. JAPEX's share 100%		
Block	Seagull Field		
Interest	15% (JAPEX Net 15%)		
Status	Development Development work in progress to commencement production in 2021(Timing of achievement is unforeseeable under the Covid-19 pandemic situation)		
Operator	Neptune E&P UK Limited		



## Iraq Garraf Project

Project company	Japex Garraf Ltd. JAPEX's share 55%			
Field	Garraf Oil Field			
Project share	30% (JAPEX Net 16.5%)			
Status	Production / Development *Plateau production target of 230,000 bbl/d (Timing of achievement of the Plateau Production Target is unforeseeable under the Covid-19 pandemic situation) *Suspended all operations since mid-March 2020			
Operator	PETRONAS Carigali Iraq Holding B.V. (PCIHBV)			
Gross production rate	Approx. 68,000bbl/d as average of March 2020 before suspension of production			



#### **Other Areas E&P Business**

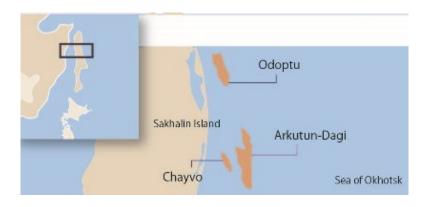
## Indonesia Kangean Project

Project company	<b>Energi Mega Pratama Inc.</b> JAPEX's share 25% 2 other affiliates
Block	Kangean Block
Interest	100% (JAPEX net 25%)
Status	Production
Operator	Kangean Energy Indonesia Ltd.
Gross production rate	5,300,000M <sup>3</sup> /d Approx. 32,000boe/d as average of March 2020



#### **Russia Sakhalin-1 Project**

Project company	Sakhalin Oil and Gas Development Co., Ltd. (SODECO) JAPEX's share 15.29%		
Block	Chayvo, Odoptu and Arkutun-Dagi Fields		
Interest	30%(JAPEX net 4.59%)		
Status	Development/ Production		
Operator	Exxon Neftegas Ltd.		





## **Cautionary Statement**

This document contains future outlooks such as plans, forecasts, strategies, and others which are not historical fact and these are made by the management's judgement based on the obtainable information at the time of the disclosure. Actual results may significantly differ from those future outlooks due to various factors.

This document is not intended to invite investment.

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Note: Abbreviations used herein are as follows:

- (a) = Actual results
- (f) = Forecasts
- FY = Fiscal Year (FY3/20, for instance, means 12 months ended March 31, 2020)

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